



2011 Key figures

A world leader in motorway and toll operation

OUR OFFER:

- ⊕ Operation and maintenance with long-term commitment on performance and price
- ⊕ Structuring operation and maintenance within complex tenders such as PPPs
- ⊕ Advisory and audit services to optimise operation and maintenance

OUR CORE BUSINESS:

- ⊕ Full management of toll systems (manual, automatic and electronic): toll collection, supervision, administration and control
- ⊕ Design and implementation of commercial policies, customer relationship management
- ⊕ Traffic and safety management (supervision 24h/day, patrols, incident response)
- ⊕ Routine and winter maintenance
- ⊕ Tunnel operation
- ⊕ Infrastructure and equipment maintenance
- ⊕ Asset management (planning and management of heavy repairs)

AND VIA OTHER EGIS SPECIALISED SUBSIDIARIES:

- ⊕ Project development (21 financial closings)
- ⊕ Turnkey supply of toll and traffic management equipment
- ⊕ Infrastructure engineering for roads, tunnels, structures and environmental issues
- ⊕ From traffic management to mobility management, particularly in urban areas

Egis Road Operation

11 avenue du Centre
CS 30530
78286 Guyancourt Cedex
France
e-mail: contact.egis-roadoperation@egis.fr
Tel: +33 1 30 48 48 70
Fax: +33 1 30 48 46 71
www.egis-roadoperation.com

OUR ADDED VALUE:

- ⊕ Experience of long-term partnerships in numerous countries
- ⊕ Capacity to structure a comprehensive O&M offer and commit to it
- ⊕ Capacity to expeditiously start-up or take over an existing operation
- ⊕ Strong experience allowing to optimise operation and maintenance activities

OUR STRONG POINTS:

- ⊕ 22 operating subsidiaries
 - covering a wide range of activities
 - in different countries
 - dealing with various operation issues
- ⊕ Extensive expertise in tunnel operation with 48 km under operation
- ⊕ A network of available experts
 - both at the head office and in operating companies
 - offering a unique advisory and audit capabilities in operation and maintenance
 - using expertise and know-how capitalised over 15 years



Egis Road Operation - RCS Versailles 6411 601 842 - Photos : © Egis Projects Ireland, Egis road & tunnel operation Ireland, Egis Projects Canada, Poutalis, Bonaventura, MVTC, DSC, Missis Chaudhry - 02/2011 - Création et réalisation : Vebea

RECENT MAJOR EVENTS:

- New contract awarded for the operation of the A63 motorway in France (January 2011)
- Acquisition of three operation and maintenance companies in Ireland (Northlink, Southlink and Midlink) (January 2011)
- Signature of the operation and maintenance contract for the Delhi-Gurgaon expressway in India (December 2010)

- End of widening works of the A8 motorway in Germany (December 2010)
- Opening of the A88 motorway in France (August 2010)
- Extension of the operation and maintenance contract for the Dublin Port Tunnel in Ireland (July 2010)
- New contract awarded for the operation of the Subic-Clark-Tarlac expressway in the Philippines (June 2010)

- Extension of the contract for the maintenance of traffic management equipment on the Irish National Roads (May 2010)
- Opening of the M6 motorway in Hungary (March 2010)



1 840 km under contract including
1 630 km under operation with
48 km of tunnels used daily by
1 800 000 vehicles and
5 260 total staff



OTHER REFERENCES

COUNTRY	Subsidiary - network	Main features	Operating period	Number of km operated	Toll system
FRANCE	EPERLY LYON NORTH RING ROAD	2x2 and 2x3, urban 6 km tunnels	March 1999 to July 2007	10 km	Open system ETC
HUNGARY	MAGYAR TRANSROUTE M1-M15 MOTORWAY	2x2, interurban	January 1996 to June 1999	55.7 km	Open system
IRELAND	ITS ROAD SERVICES LTD ITS EQUIPMENT MAINTENANCE CONTRACT	CCTV cameras, Variable Message Signs, optic fibre, telecommunications system on M1 and N7 around Dublin	June 2007 to June 2012	-	-
	EGIS PROJECTS IRELAND EAST-LINK O&M SERVICES CONTRACT	Tolled Lifting Bridge on Dublin City's Eastern bypass	January 2011 to January 2015	1.5 km	Open system
UNITED KINGDOM	UKHS M40 LONDON-BIRMINGHAM MOTORWAY	2x3, Interurban	January 1997 to July 2007	126 km	Shadow toll

* When fully operated/taken over ** Total staff including sub-contracting permanent personnel

COUNTRY	Subsidiary network	Main features	Start/Take-over of Operations	Number of km operated	Toll system	Toll lanes	Toll revenue (m Euro)	Total staff number**	Traffic AADT (veh/day)	% trucks	Number of daily toll transactions	% Non Cash transactions (all cards + ETC)	Number of Tags
AUSTRIA	BONAVENTURA STRASSEHALTUNGS GmbH OSTREGION A5, S1, S2	2x3, interurban 6.9 km tunnels	November 2009 January 2010	51 km	Shadow Toll	-	-	39	19 900	11%	-	-	-
CROATIA	EGIS ROAD OPERATION CROATIA ZAGREB-MACELJ	2x1, 2x2, interurban 5.6 km tunnels	August 2004	60 km	Closed System	54	27	139	16 900	10%	16 900	33%	-
FRANCE	ROUTALIS A28 ROUEN-ALENCON	2x2, interurban	October 2005	125 km	Closed System ETC	29	54	64	8 900	19%	8 900	89%	-
	EGIS EXPLOITATION AQUITAINE A63 SALLES-ST-GEOURS-DE-MAREMNE	2x2, interurban	May 2011	105 km*	Open System	38*	-	40*	20 100*	30%*	40 200*	50%*	-
	EGIS ROAD OPERATION/ROUTALIS A88 FALAISE-SEES	2x2, interurban	November 2007	45 km	Open System	16	3	26	3 500	12%	5 200	88%	-
	BASTIA TUNNEL	2x1, urban 0.8 km tunnel	April 2009	0.8 km	Free structure	-	-	6	30 500	2%	-	-	-
GERMANY	AUTOBAHNPLUS SERVICES GmbH A8 MUNICH-AUGSBURG	2x3, interurban	May 2007	52 km	National Toll (trucks only)	-	-	29	80 000	16%	-	-	-
GREECE	ATTIKES DIADROMES ATHENS RING ROAD	2x2 and 2x3, urban 15.6 km tunnels	April 2001	65 km	Open Flat System ETC	193	289	950	160 000	5%	282 000	48%	427 000
HUNGARY	M6 TOLNA UZEMELTETO KFT M6 PHASE III DUNAUJVAROS-SZEKSZARD	2x2, interurban	April 2010	65.1 km	Unified national tolling (vignette) system	-	-	35	7 200	13%	-	-	-
IRELAND	EGIS ROAD & TUNNEL OPERATION IRELAND DUBLIN PORT TUNNEL	2x2, urban 4.5 km tunnel	December 2006	5.6 km	Open System ETC	12	12	93	13 700	43%	13 700	45%	600
	NORTHLINK M1 DUNDALK	2x2, interurban	January 2011	56 km	Open System ETC	16	21	62	29 600	19%	29 600	41%	170
	SOUTHLINK M7/M8 PORTLAOISE	2x2, interurban	January 2011	23 km	Open System ETC	10	4	31	5 100	21%	5 100	24%	-
	MIDLINK N25 WATERFORD BYPASS	2x2, interurban	January 2011	43 km	Open System ETC	14	7	41	17 000	18%	17 000	31%	-
	STA A4 KATOWICE-KRAKOW	2x2, interurban	April 2000	60.9 km	Open System	28	32	202	30 000	23%	60 000	12%	-
POLAND	AESA A2 NOWY TOMYSL-KONIN	2x2, interurban	December 2002	150 km	Open System	30	147	340	18 000	37%	54 000	10%	-
	AESA A2 SWIECKO-NOWY TOMYSL	2x2, interurban	May 2012	107 km*	Closed System	48*	-	220*	12 000*	-	36 000*	5%*	-
PORTUGAL	OPERSCUT A24 VISEU-CHAVES	2x2, interurban 1.5 km tunnels	December 2000	155 km	Shadow Toll	-	-	52	7 200	8%	-	-	-
UNITED KINGDOM	CONNECT PLUS SERVICES M25 LONDON ORBITAL WITH STUBS & TAILS	2x3 and 2x4, urban 2.8 km viaduct 3.7 km tunnels	September 2009	400 km	Open System ETC	27	84	660	140 000	11%	135 000	30%	320 000
AUSTRALIA	EGIS ROAD OPERATION AUSTRALIA M2 SYDNEY	2x2, urban 0.5 km tunnel	May 1997	22 km	Open System ETC	14	102	14	110 000	8%	110 000	90%	130 000
	TLO MELBOURNE CITYLINK	2x3 and 2x4, urban 5.1 km tunnel	August 1999	25 km	Multilane Freeflow full ETC	-	280	35	120 000	13%	756 300	100%	1 200 000
	BHEGIS M5 EAST SYDNEY	2x2, urban 4 km tunnel	December 2001	10 km	Freeway	-	-	32	130 000	10%	-	-	-
INDIA	EGIS INFRA MANAGEMENT INDIA DELHI-GURGAON EXPRESSWAY	2x3 and 2x4, urban	December 2010	27 km	Open System ETC	56	-	1 134	180 000	9%	260 000	25%	95 000
KOREA	TDO DAEJEON RIVERSIDE EXPRESSWAY	2x3, urban	September 2004	5 km	Open System ETC	21	5	75	40 200	12%	39 900	7%	-
PHILIPPINES	TMC NORTH LUZON EXPRESSWAY	2x4 to 2x1 urban and interurban	February 2005	84 km	Open and closed System ETC	153	97	920	160 000	8%	193 000	21%	55 000
	TMC SUBIC-CLARK-TARLAC EXPRESSWAY	2x2, interurban	April 2008	94 km	Closed System	58	10	250	24 000	4%	24 000	-	-
CANADA	EGIS PROJECTS CANADA GOLDEN EARS BRIDGE FREEFLOW TOLLING	2x3, urban 1 km bridge	July 2009	4.5 km	Multilane Freeflow full ETC	-	22	33	24 300	9%	24 300	100%	47 400